# Platinum Equity?

# An Introduction to Platinum Equity

August 2024



# Platinum Equity at a Glance

### Overview

- Founded by Tom Gores in 1995
- Deploys a specialized investment approach, M&A&O<sup>®</sup>: Mergers. Acquisitions. Operations - that works across industries and transaction types
- Cycle-tested, differentiated and execution-focused
- · In-house operations experts integrated throughout the investment process
- Core competencies in corporate carveouts and complex transactions
- Alignment with management teams and resources to reach shared ambitions
- Global presence
  - · Los Angeles Headquarters
  - Boston
  - Greenwich
  - New York
  - London
  - Singapore

Assets Under Management Acquisitions Since 1995

Portfolio Revenue

\$48B+ 450+

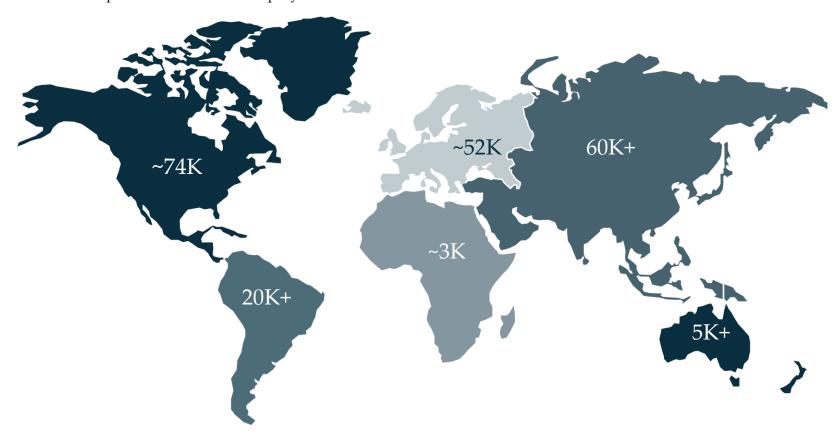
# Fund History

Fund V 2019 Vintage	\$10B
Small Cap 2018 Vintage	\$1.5B
Fund IV 2016 Vintage	\$6.5B
Fund III 2012 Vintage	\$3.75B
Fund II 2007 Vintage	\$2.75B
Fund I 2004 Vintage	\$700M
Pre-fund 1995–2004	\$500M+



# Broad Expertise and Global Reach

~50 Portfolio Companies With 214K+ Employees Across 6 Continents



# Industry-Agnostic Approach





Healthcare



Media and Telecom



Technology



Finance



Industrials



# **Investment Criteria**

# Targets typically have

- A strong position in mature markets
- Long-term customers and stable revenue
- Potential to grow through acquisitions or investment
- Business models with significant variable cost structure
- Ability to drive operational improvements

# A Flexible Investment Style Investing from Small Cap and Large Cap Funds

Enterprise Value up to

Historical Equity Deployments up to Capacity to Write Equity Check up to

\$10B

\$4B

\$5B

# Carveout Expertise at Global Scale

- Corporate Divestitures
- Private Transactions

Public to Private

Special Situations



# Providing Solutions through Creative Transaction Structures

Execution-focused investment teams with expertise on transactions of varying structures and complexities



# **Acquired July 2023**

### **The Transaction**

Platinum Equity portfolio company Solenis acquired Diversey in an all-cash transaction valued at approximately \$4.6 billion. Deal combined two industry leaders in adjacent but highly complementary markets.

# **About Diversey**

Diversey is a leading provider of hygiene, infection prevention and cleaning products and technology.



# **Acquired December 2023**

#### The Transaction

Acquired a co-controlling stake from Bain Capital. Platinum and Bain maintain joint ownership and equal board control.

#### About U.S. LBM

U.S. LBM is a leading distributor of specialty building materials in the United States. U.S. LBM offers a comprehensive portfolio of specialty products, including windows, doors, millwork, wallboard, roofing, siding, engineered components and cabinetry.



### **Acquired November 2023**

#### The Transaction

Acquired majority interest of The Cook & Boardman Group. Littlejohn & Co. remains a significant minority shareholder.

# About Cook & Boardman

Cook & Boardman is a leading specialty distributor of commercial door and security integration solutions. The company offers a broad range of products including metal and wood doors, locks, doorframes, and other related building components for non-residential applications.



### **Acquired November 2023**

#### The Transaction

Platinum acquired
Augusta Sportswear
Brands and later
Augusta acquired
Founder Sport Group.
Following the merger,
the combined companies
rebranded as Momentec
Brands.

#### **About Momentec**

Momentec is a portfolio of complementary brands and suppliers of team uniforms, off-field performance wear and fan apparel for the youth and recreational sports markets.



# Core Competency: Acquiring Noncore Divisions of Global Corporations

Hands-on collaboration with division leaders in an effort to realize the company's fullest potential









Lifescan







Acquired the Horizon Organic

Acquired LifeScan from Johnson & Johnson for \$2.1

Acquired Wyndham European Vacation Rentals from Wyndham Worldwide. Rebranded as Awaze.

# **Operations Initiatives**

- Integrate operations of businesses acquired in the past.
- Streamline operations and structures.
- Cross-sell inventory across brands and geography.

# **Status**

Current: Acquired May 2018

Acquired Club Car from Ingersoll Rand for \$1.7 billion.

# **Operations Initiatives**

- Pursue growth opportunities in the consumer and commercial markets.
- Identify strategic partnerships through add-on acquisitions to penetrate new geographies and adjacent markets.
- Execute on various operational improvement opportunities with a focus in technical innovations.

### **Status**

· Current: Acquired June 2021

# Operations Initiatives

Danone.

and Wallaby brands from

- Execute initiatives across the operational network including milk processing, manufacturing, and procurement improvements and network redesign
- Optimize end-to-end supply chain and logistics from inbound milk hauling through to customer delivery
- Pursue organic growth opportunities and evaluate strategic M&A

#### Status

· Current: Acquired April 2024

### **Operations Initiatives**

- Drive share and incremental value from digital data through continued investment in technologies and software.
- Increase online, retail, and Point-of-Care presence in select markets.
- Improve operations and supply chain.

#### **Status**

billion.

Current: Acquired October 2018



For illustrative purposes only. The selected case studies presented herein is not representative of all Platinum transactions pursued or completed by Platinum and is solely intended to be illustrative. Moreover, the actual investments to be made by Platinum will be made under different market conditions. Accordingly, there can be no assurance that the investment performance of Platinum will be comparable to past performance of the investments set forth herein or that Platinum will be able to implement its investment strategy or achieve its investment objective. All other names, logos, product and service names, designs and slogans on the slide are the trademarks of their respective owners.

# Creating Value Across Transaction Types

# Noncore Divestitures/ Complex Carveouts



Rebranded as Calderys and combined with HarbisonWalker International; a leading global provider for industries operating in high temperature conditions

# WYNDHAM

Rebranded as Awaze; manager of European vacation rentals



Rebranded as Exterion Media; a leading European out-of-home media company

# **KOHLER**

A global leader in energy resilience, providing mission-critical power solutions to homes, businesses and equipment

# Traditional Private Equity



Leading European manufacturer of private-label sweet biscuits



A manufacturer and distributor of kitchen and bath cabinets



A leading specialty distributor of commercial door and security integration solutions

# HUSKY

Global supplier of injection molding equipment and services to the plastics industry

# Industries in Transition



End-to-end post-production services for the world's leading content production studios



A top provider of educational materials used in a broad range of educational and professional markets

# sensis 📆

Australian print and online directories business

#### The San Diego Union-Tribune

Local daily newspaper business

### Public to Private

### CISION

Provider of software and services to PR and marketing professionals



Provider of labels and packaging solutions

# Diversey

A global provider of hygiene, infection prevention and cleaning solutions



Provider of specialty equipment serving highly attractive and growing infrastructure-focused end markets

# Special Situations



Equipment rental services provider in the U.S. primarily serving commercial contractors



Rebranded as HydroChem; provider of industrial services to the oil, gas and energy industries



Global manufacturer of capacitors used in a broad range of electronics



International contractor providing foundation work



# Strong History of Investing in Operational Improvements

Operations leaders equipped with capital to drive value

# **PBH MARINE**



### **Operations** Initiatives

- Transitioned brands out of bankruptcy and established new operating model
- Invested in product development
- Expanded a brand via add-on acquisition

### **About PBH Marine**

Maker of multiple recreational fiberglass and fishing boat brands.



Sold November 2018

# **Operations** Initiatives

- Renewed focus on top-line, digital transformation
- · Launched new **Exterion Media** brand identity
- Performed add-on acquisition
- Won lucrative London Underground contract

#### **About Exterion**

Exterion Media is a leading European outof-home media company providing traditional and digital media solutions to agencies and advertisers.



**Acquired June 2020** 

### Operations Initiatives

- Completion of simultaneous addon acquisitions
- Improvement of top-grade leadership talent

# urbaser

**Acquired October 2021** 

### **Operations** Initiatives

- Focused on organic growth through renewal of key contracts
- Implement operational excellence program

# **Operations** Initiatives

Mc

Hill

Graw

Acceleration and expansion of transformation initiatives

**Acquired July 2021** 

- Product and engineering digital transformation
- Strategic acquisitions

# Calderys

**Acquired January 2023** 

### Operations Initiatives

- Completed transformative add-on acquisition of HarbisonWalker International
- Implement operational excellence programs

#### **About Deluxe**

Deluxe is a leading provider of end-to-end post-production services for the world's leading content production studios.

#### **About Urbaser**

Urbaser is a leading global environmental management company oriented towards sustainability and innovation.

#### **About McGraw Hill**

McGraw Hill is a top provider of educational materials in both the higher education and K-12 markets, and a leading content provider in medical, technical and business professional training.

# **About Calderys**

Formerly Imerys High Temperature Solutions, Calderys is a global solutions provider for industries operating in high temperature conditions, serving customers in the iron and steel, thermal and foundry markets.



# The Platinum Difference:

# M&A&O®

# **People:** Our people are the foundation, bringing M&A&O to life with on-the-ground expertise

Large in-house team with real-world industry experience

Focus on empowering management to drive change and long-term growth

Hands-on experience across all facets of a business

Proven operational toolkit to build enterprise value

# **Process:** The "O" is integrated into every step of the deal intending to drive flawless, flexible execution and new value creation in partnership with management

# Transaction development

Uncovering opportunities by bringing in in-house operations specialists early

# Diligence

Taking on complex transactions with targeted diligence and creative problemsolving, understanding all details of operations

# Deals

Enabling seamless transitions with early planning to close with speed and certainty

# Post-close

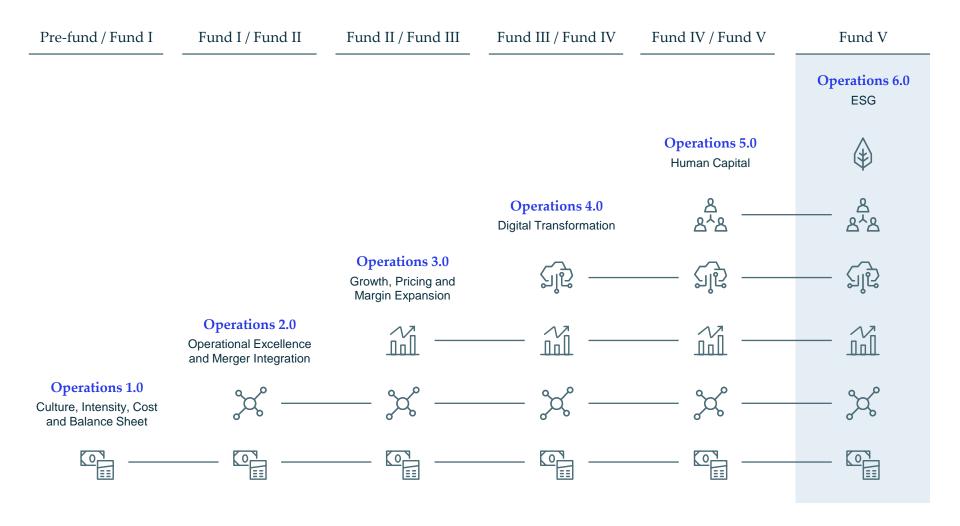
Building enterprise value through full integration between M&A and operations

# Operating

Collaborating with management on disciplined operational improvements for long-term growth



# Evolution of the "O" Playbook





# Partnering With Industry Leaders













































































# 57 Deals in 12 Months

14

Platform Acquisitions



**GSM Outdoors** July 2024\*



**ASP Global** July 2024



**Motors & Armatures** July 2024



Héroux-Devtek July 2024\*



Inventia Healthcare June 2024\*



**Sunrise** Medical

June 2024\*



**Kohler Energy** May 2024



Horizon **Organic** April 2024



TAK Communications February 2024



**E&A Scheer** January 2024



**US LBM** 

December 2023



**Augusta Sportswear** 

November

2023

THE COOK & BOARDMAN



Cook & **Boardman** 

> November 2023



HC **Companies** August 2023



intended to be illustrative.

# 57 Deals in 12 Months (cont'd)

31

# Add-on Acquisitions

# **Augusta Sportswear**

Founders Sports/Badger Sportswear

### **Cook & Boardman**

Discovery Door Lanmor Services OKEE Industries Mcbride Door & Hardware Bunting Door & Hardware

### **DeWave**

Inoxking

# **HC Companies**

Classic Home and Garden

# **Hop Lun**

Rainbow West Apparel P.H. Garment Manufacturing

# **Ingram Micro**

Colsof SAS

### **LRG**

Stirling Ackroyd Alexander and Co. Dragonfly Lettings Alan Francis Estate Agents & Lettings

# **NDC**

United Physicians Society

### **Solenis**

CedarChem Aqua Chempacs

#### **Tarter**

Smith Sales

### **TruckPro**

Whatever It Takes Repair TransAxle

#### Urbaser

UBB Waste Carmona – Investimentos

# **US LBM**

Old Mission Windows Homestead Building Systems Better Built Truss Raks Building Supply Automated Products

# Confidential

Confidential Confidential Confidential

# 12

# **Divestitures**

### **Aventiv**

AllPaid\*

### **Cabinetworks**

Cabinetworks 2000

#### Hunterstown

# **Mad Engine**

L-R-G Apparel

#### Urbaser

50% Ownership of Tecnologias Medioambientales Urbaser UK Nordic Division Onisán Inmuebles

### Unical

Quick Turn Engine Center

# Valpak

Yak Access

# **Yak Access**

BluRoc



# Select Activity Highlights

# Acquisitions

# **Divestitures**



### \$4.2B Purchase Price

Business Services Acquisition from China Tianying Inc. October 2021



# Sold to United Rentals for \$1.1B

Industrials March 2024



### \$7.2B Purchase Price

Technology Acquisition from HNA Technology Co. July 2021



# **Sold to Sonoco**

Packaging January 2022



# \$4.5B Purchase Price

Education Services Acquisition from funds managed by affiliates of Apollo July 2021



### **Listed on the NYSE**

Technology February 2020



# **Small Cap Fund Acquisition**

Telecom Private Transaction February 2024



# **Sold to Husqvarna Group**

Consumer November 2021



# Our Current Portfolio



Company	Overview		Description
ARROW	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction  Media and Telecom  December 2020	A leading manufacturer and distributor of pull tabs, electronic pull tabs, bingo products and electronic bingo devices for charitable organizations.
ASP	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Healthcare July 2024	A leading strategic partner to the healthcare industry that develops, sources and distributes consumable medical products for healthcare providers and distributors.
aventiv	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Business Services November 2017	Comprises two business lines for government payments and corrections services that operate independently under the Aventiv corporate umbrella: Securus Technologies and JPay.
awaze	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From Wyndham Worldwide Hospitality May 2018	One of the largest managed vacation rentals and holiday resorts businesses in Europe, which brings together some of the continent's most trusted travel brands, including cottages.com, Hoseasons and NOVASOL.
BISCUIT	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Food and Beverage February 2020	A leading European manufacturer of private label sweet biscuits, including traditional biscuits and a growing portfolio of products for consumers with specific dietary requirements.
© Bluecrest	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From Pitney Bowes Business Services July 2018	Acquired Pitney Bowes' Document Messaging Technologies (DMT) production mail business and supporting software for \$361 million. A leading global provider of mission-critical, "data through delivery" solutions including equipment, software and services for postal and parcel automation integrity.



Company	Overview		Description
• CABINETWORKS	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Building Products May 2021	The largest independently owned manufacturer and distributor of kitchen and bath cabinets in the United States under the nation's leading brands, including KraftMaid, Medallion, Smart, Merillat, Yorktowne, Echelon and more.
calderys	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From Imerys Industrials January 2023	Acquired for approximately €930 million, Calderys is a global solutions provider for industries operating in high temperature conditions, serving customers in the iron and steel, thermal and foundry markets. Platinum Equity acquired HarbisonWalker International (HWI) by way of a merger agreement with Calderys and combined the companies in February 2023.
centerfield	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Technology December 2019	Provider of technology-driven, digital performance marketing solutions to drive lead generation and end-to-end customer acquisition.
CISION	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Public to Private Technology January 2020	Acquired for approximately \$2.7 billion, Cision is a leading global provider of software and services to public relations and marketing communications professionals.
Clipper	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From United Technologies Natural Resources August 2012	Provider of wind turbine components and services. Installed base at customer sites in the United States and Mexico.
Club Car ]	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From Ingersoll Rand Transportation and Mobility June 2021	Acquired for approximately \$1.7 billion, Club Car is a global manufacturer of golf cars, utility, personal transportation and other low-speed vehicles, including all-electric models and related aftermarket parts and services.



Company	Overview		Description
THE COOK & BOARDMAN GROUP	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Public Transaction Specialty Equipment Rental and Sales April 2021	A \$2.5 billion combined enterprise value of Nesco Holdings and Custom Truck One Source (CTOS). CTOS is a leading provider of specialized truck and heavy equipment solutions, including rental, sales and aftermarket parts and services.
CUSTOM TRUCK ONE SOURCE.	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Public Transaction Specialty Equipment Rental and Sales April 2021	A \$2.5 billion combined enterprise value of Nesco Holdings and Custom Truck One Source (CTOS). CTOS is a leading provider of specialized truck and heavy equipment solutions, including rental, sales and aftermarket parts and services.
data @ logistics	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From Multiple Sellers IT Services October 2001	Processes freight bills, mines data, and consults on logistics of the global freight market.
DCA SERVICES	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From WorldCom Telecom March 1997	Provides billing and back-office outsourcing services to telecommunications carriers, resellers, agents, and service providers.
<b>DE WAVE</b> GROUP	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Industrials October 2019	A marine contractor that specializes in cruise ship interiors, providing both new build and refit services to shipbuilders and cruise operators.
deluxe	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From Deluxe Entertainment June 2020	A leading provider of end-to-end post-production services for the world's leading content production studios.



Company	Overview		Description
EZA ·S·	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Food and Beverage January 2024	E&A Scheer is the largest global blender and vendor of premium rum in bulk. Headquartered in Amsterdam, the company specializes in sourcing and blending to create high-quality, custom-made rum blends for business-to-business customers. The company's blending operation is located at its Amsterdam headquarters. Its aging facilities, including subsidiary The Main Rum Company, are located in Liverpool, United Kingdom.
RElectro Rent	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Public to Private Equipment Rental August 2016	Acquired Electro Rent Corporation for approximately \$382 million. Equipment rental company providing electronic test and measurement equipment to customers in the United States, Europe and Asia.
FANTINI	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Food and Beverage March 2020	Fantini Group Vini acquires grapes from local farmers, oversees production and markets wines under specialty labels to customers internationally.
<b>€</b> GAMETACO	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Interactive Entertainment May 2021	A premier skill-based mobile gaming platform that joins gamers from around the world to play and compete in tournaments.
HC	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Packaging August 2023	HC Companies produces a wide range of planters, pots and accessories for the greenhouse, nursery and retail markets.
HOP	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Consumer September 2022	One of the world's largest designers and manufacturers of undergarments and swimwear sold in the United States, United States and European Union.



Company	Overview		Description
HORIZON	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From Danone Food and Beverage April 2024	Horizon Organic is the largest USDA-certified organic dairy brand in the world and is a pioneer in dairy beverages, having introduced the first organic milk available coast to coast in the United States in 1991. Horizon Organic's portfolio of organic dairy products includes milk, creamers and whiteners, yogurt, cheese and butter.
HUSKY	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Diversified Industrials March 2018	Acquired for \$3.85 billion, Husky is a global supplier of injection molding equipment and services to the plastics industry. A leading provider of PET systems, aftermarket tooling, medical molds and specialty closure molds.
IBERCONSA	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Food and Beverage May 2019	Global provider of frozen seafood products, including hake, Argentine red shrimp and squid. The company is vertically integrated across the full value chain, including wild catch, processing, commercialization and distribution.
in <u>co</u> ra	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Aerospace, Defense and Government Services October 2017	A leading global aerospace and defense supply chain service provider. Pattonair merged with Wesco Aircraft, and the combined company now operates as Incora.
	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From HNA Group Technology July 2021	Acquired for \$7.2 billion, Ingram Micro is the world's largest provider of technology logistics services and solutions. Ingram Micro enables business partners to operate more efficiently through its vast global infrastructure and focus on cloud, mobility, technology lifecycle, supply chain and technology solutions.
Jostens	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From Newell Brands Consumer December 2018	Acquired for approximately \$1.3 billion, Jostens is a provider of yearbooks, publications, jewelry and consumer goods that serve the K-12 educational, college and professional sports segments.



Company	Overview		Description
KOHLER. Energy	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From Kohler Co. Energy May 2024	A global leader in energy resilience, providing mission-critical power solutions to homes, businesses and equipment. Its market-leading portfolio of backup and prime power equipment, traditional and electrified powertrain technologies, and home energy solutions are trusted around the world.
R	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Distribution June 2020	A national wholesale distributor of cosmetics and general merchandise.
LEADERS ROMANS GROUP	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Business Services February 2022	One of the United Kingdom's largest property services firms specializing in residential property lettings, sales and associated professional services, including planning and surveying.
Lifescan	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture from Johnson & Johnson Healthcare October 2018	Acquired from Johnson & Johnson for approximately \$2.1 billion, LifeScan is a provider of blood glucose monitoring products and solutions for the treatment of diabetes.
LIVITGSTON Simplify Trade	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Business Services April 2019	An international trade-services firm which specializes in customs brokerage, freight forwarding and trade consulting. One of the largest customs broker and entry filers in the United States and Canada.
MAD ENGINE	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Business Services December 2020	A full-service, global apparel and accessories company that creates, designs, produces and distributes a full range of licensed, private label and branded products.



Company	Overview		Description
	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Power & Utilities July 2024	A leading distributor of HVAC/R parts, supplies and equipment in the United States and Canada.
Mc Graw Hill	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Education Services July 2021	Acquired for approximately \$4.5 billion, McGraw Hill is a top provider of educational materials in both the higher education and K-12 markets, and a leading content provider in medical, technical and business professional training.
mamentec brands	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Consumer November 2023	Momentec is a portfolio of complementary brands and suppliers of team uniforms, off-field performance wear and fan apparel for the youth and recreational sports markets. Platinum acquired Augusta Sportswear Brands and later Augusta acquired Founder Sport Group. Following the merger, the combined companies rebranded as Momentec Brands.
ENDC	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Distribution March 2021	One of the largest master distributors in healthcare, NDC serves as an essential intermediary between medical supply manufacturers and a highly-fragmented base of regional and specialty distributor customers.
OREGON TOOL	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Industrials October 2021	A leading global manufacturer and distributor of professional-grade consumable parts and attachments used in forestry, lawn and garden, agriculture, and concrete-cutting applications.
PARAMOUNT COLORAL SUMACES	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Building Products April 2021	A leading importer and distributor of premium porcelain tile and luxury vinyl tile used primarily in remodel and replacement projects by both residential and commercial end users.



Company	Overview		Description
PELICAN	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Industrials/Healthcare December 2021	A global leader in the design and manufacturing of high-performance protective cases and rugged gear for professionals and outdoor enthusiasts, and temperature-controlled supply chain solutions for the healthcare industry.
<b>S</b> Solenis.	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Chemicals November 2021	Acquired Lonza's water care business for \$630 million in February 2019. Rebranded as Sigura. In November 2021, Sigura merged with Solenis for a total combined transaction value of approximately \$6.5 billion. In July 2023, Solenis acquired Diversey Holding for \$4.6 billion. Solenis is a leading global producer of specialty chemicals, focused on delivering sustainable solutions for water-intensive industries.
SVP WORLDWIDE SINGER' VIKING' PFAFF'	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Consumer July 2021	A leading global sewing machine and accessories company. SVP Worldwide accounts for more than one out of three consumer sewing machines sold worldwide through three iconic brands: SINGER®, VIKING® and PFAFF®.
COMMUNICATIONS, INC.	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Telecom February 2024	A leading telecommunications and broadband service provider that offers full value chain communications services and solutions to its customers across the United States, from project management, engineering and construction to drops, fulfillment and door-to-door sales.
TARTER°₹	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Consumer March 2023	Manufactures animal gates and fencing solutions, tractor implements, planters and fire rings, and animal feeding and handling equipment for ranchers, large institutional farms and smaller farming enthusiasts.
TruckPro	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Distribution October 2019	A leading distributor of heavy-duty truck and trailer products and a provider of advanced repair services.



Overview		Description
TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Aerospace August 2021	One of the largest suppliers of new and used serviceable material for the global aerospace industry.
TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Industrial Services August 2017	A leading provider of portable sanitation and related site service solutions in the United States.
TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Environmental Services October 2021	Acquired for approximately \$4.2 billion, Urbaser is a leading global environmental management company oriented toward sustainability and innovation.
TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Private Transaction Building Products December 2023	US LBM is one of the nation's leading distributors of specialty building materials. The company offers a comprehensive portfolio of specialty products, including windows, doors, millwork, wallboard, roofing, siding, engineered components and cabinetry.
TRANSACTION TYPE:  INDUSTRY:  ACQUISITION DATE:	Divestiture from JELD-WEN Holding Building Products July 2023	Acquired for \$461 million, Ventora is a leading Australian designer, manufacturer and distributor of windows and doors. Platinum acquired JELD-WEN Australasia and rebranded as Ventora.
TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE:	Divestiture From Staples, Inc. Business Services April 2017	A leading B2B distributor of office products in Australia and New Zealand. Rebranded as Winc.
	TRANSACTION TYPE: INDUSTRY: ACQUISITION DATE: INDUSTRY: ACQUISITION DATE: INDUSTRY: ACQUISITION DATE: TRANSACTION TYPE:	TRANSACTION TYPE: Private Transaction INDUSTRY: Aerospace ACQUISITION DATE: August 2021  TRANSACTION TYPE: Private Transaction INDUSTRY: Industrial Services ACQUISITION DATE: August 2017  TRANSACTION TYPE: Private Transaction INDUSTRY: Environmental Services ACQUISITION DATE: October 2021  TRANSACTION TYPE: Private Transaction INDUSTRY: Building Products ACQUISITION DATE: December 2023  TRANSACTION TYPE: Divestiture from JELD-WEN Holding INDUSTRY: ACQUISITION DATE: Divestiture From Staples, Inc. INDUSTRY: Business Services



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